

## 2020-21 Budget Detail

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/21 £	
<b>STRATEGIC MANAGEMENT</b>								
Chief Executive : Alex Parmley								
Service Manager: Alex Parmley								
MANAGEMENT BOARD (DMB)	Expenditure	635,515	1,009,946	374,431	768,680	848,680	80,000	<i>Current variance largely due to Stronger Somerset costs which will be shared by the other districts imminently, as well increased salary costs of additional temporary director post</i>
	Income	(234,445)	(221,316)	13,129	(238,820)	(238,820)	0	
Portfolio Holder: <b>Clr Val Keitch</b>	TOTAL	401,070	788,630	387,560	529,860	609,860	80,000	
Service Manager: Toffer Beattie								
TRANSFORMATION (DMT)	Expenditure	(105,900)	(264,075)	(158,175)	(143,400)	(43,400)	100,000	<i>Part of the variance is due to a 2019/20 year end accrual for pension strain costs that are paid over a three period but accounted for in previous years. The remainder is likely to non pay savings that are unlikely to all be identified during 2020/21 - £50K of it in relation to postage savings has since been moved.</i>
	Income	(6,600)	(6,595)	5	(6,600)	(6,600)	0	
Portfolio Holder: <b>Clr Val Keitch</b>	TOTAL	(112,500)	(270,670)	(158,170)	(150,000)	(50,000)	100,000	
<b>TOTAL STRATEGIC MANAGEMENT</b>	<b>Expenditure</b>	<b>529,615</b>	<b>745,871</b>	<b>216,256</b>	<b>625,280</b>	<b>805,280</b>	<b>180,000</b>	
	<b>Income</b>	<b>(241,045)</b>	<b>(227,911)</b>	<b>13,134</b>	<b>(245,420)</b>	<b>(245,420)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>288,570</b>	<b>517,960</b>	<b>229,390</b>	<b>379,860</b>	<b>559,860</b>	<b>180,000</b>	
<b>TOTAL CHIEF EXECUTIVE</b>	<b>Expenditure</b>	<b>529,615</b>	<b>745,871</b>	<b>216,256</b>	<b>625,280</b>	<b>805,280</b>	<b>180,000</b>	
	<b>Income</b>	<b>(241,045)</b>	<b>(227,911)</b>	<b>13,134</b>	<b>(245,420)</b>	<b>(245,420)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>288,570</b>	<b>517,960</b>	<b>229,390</b>	<b>379,860</b>	<b>559,860</b>	<b>180,000</b>	
<b>COMMERCIAL SERVICES &amp; INCOME GENERATION</b>								
Director: Clare Pestell								
<b>Arts &amp; Entertainment</b>								
Service Manager: Adam Burgan								
OCTAGON (GOC)	Expenditure	1,795,033	626,811	(1,168,222)	2,338,940	1,206,700	(1,132,240)	<i>The ongoing restrictions has meant that income and expenditure trends are significantly different from the norm, this has resulted in large projected variances on both income and expenditure budgets. The service has been successful with applications to the Cultural Recovery Grant scheme and other schemes, the grants received has reduced the shortfall of income which is a result of the venues being closed. In addition, savings on employment budgets have been made due to staff being redeployed and non-recruitment to vacant posts. Work is continuing to limit the impact that the venue closure has on the expenditure and income budgets.</i>
	Income	(1,370,900)	(820,100)	550,800	(1,827,600)	(612,940)	1,214,660	
Portfolio Holder: <b>Clr Mike Best</b>	TOTAL	424,133	(193,289)	(617,422)	511,340	593,760	82,420	
WESTLANDS (GWL)	Expenditure	982,268	347,536	(634,732)	1,382,490	475,680	(906,810)	
	Income	(845,020)	(326,579)	518,441	(1,216,410)	(275,240)	941,170	
Portfolio Holder: <b>Clr Mike Best</b>	TOTAL	137,248	20,957	(116,291)	166,080	200,440	34,360	
<b>TOTAL ARTS &amp; ENTERTAINMENT</b>	<b>Expenditure</b>	<b>2,777,301</b>	<b>974,347</b>	<b>(1,802,954)</b>	<b>3,721,430</b>	<b>1,682,380</b>	<b>(2,039,050)</b>	
	<b>Income</b>	<b>(2,215,920)</b>	<b>(1,146,679)</b>	<b>1,069,241</b>	<b>(3,044,010)</b>	<b>(888,180)</b>	<b>2,155,830</b>	
	<b>TOTAL</b>	<b>561,381</b>	<b>(172,332)</b>	<b>(733,713)</b>	<b>677,420</b>	<b>794,200</b>	<b>116,780</b>	
<b>Environmental Services</b>								
Service Manager: Chris Cooper								
STREETSCENE (KHT)	Expenditure	2,457,035	2,539,373	82,338	3,303,040	3,343,040	40,000	<i>There are some overspends currently showing against premises and transport costs within Horticulture and Street Cleansing. Although this position should improve by year end, it is likely that there will be overspend.</i>
	Income	(898,284)	(1,132,974)	(234,690)	(1,533,320)	(1,633,320)	(100,000)	
Portfolio Holder: <b>Clr Sarah Dyke</b>	TOTAL	1,558,751	1,406,399	(152,352)	1,769,720	1,709,720	(60,000)	

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		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/21 £	
WASTE & RECYCLING (KWT)	Expenditure	4,974,330	4,973,408	(922)	6,637,610	7,343,610	706,000	SSDC's share of Somerset Waste Partnership's budget variance in relation to costs of kerbside collection, kerbside collections, recycling sites and recycle more. It has been agreed that two months worth of Garden Waste Collection income will be transferred into 2021/22. This adjustment leaves an income shortfall in the current year.
	Income	(1,607,035)	(1,541,945)	65,090	(1,849,630)	(1,784,630)	65,000	
Portfolio Holder: <b>Clr Sarah Dyke</b>	TOTAL	3,367,295	3,431,463	64,168	4,787,980	5,558,980	771,000	
<b>TOTAL ENVIRONMENTAL SERVICES</b>	<b>Expenditure</b>	<b>7,431,365</b>	<b>7,512,781</b>	<b>81,416</b>	<b>9,940,650</b>	<b>10,686,650</b>	<b>746,000</b>	
	<b>Income</b>	<b>(2,505,319)</b>	<b>(2,674,919)</b>	<b>(169,600)</b>	<b>(3,382,950)</b>	<b>(3,417,950)</b>	<b>(35,000)</b>	
	<b>TOTAL</b>	<b>4,926,046</b>	<b>4,837,862</b>	<b>(88,184)</b>	<b>6,557,700</b>	<b>7,268,700</b>	<b>711,000</b>	
<b>Income / Opportunity Development</b>								
Service Manager: James Divall/ Justine Parton								
INCOME/ OPPORTUNITY DEVELOPMENT (IOD)	Expenditure	307,575	215,019	(92,556)	399,200	313,400	(85,800)	It is anticipated that there will be a shortfall of income against budget due to tenants vacating, income from room hire is also less than anticipated due to restrictions in place. These variances are partially offset by expected underspends on utilities and maintenance budgets
Yeovil Innovation Centre	Income	(500,392)	(352,699)	147,693	(529,490)	(332,370)	197,120	
Portfolio Holder: <b>Clr John Clark</b>	TOTAL	(192,817)	(137,680)	55,137	(130,290)	(18,970)	111,320	
<b>TOTAL INCOME/ OPPORTUNITY DEVELOPMENT</b>	<b>Expenditure</b>	<b>307,575</b>	<b>215,019</b>	<b>(92,556)</b>	<b>399,200</b>	<b>313,400</b>	<b>(85,800)</b>	
	<b>Income</b>	<b>(500,392)</b>	<b>(352,699)</b>	<b>147,693</b>	<b>(529,490)</b>	<b>(332,370)</b>	<b>197,120</b>	
	<b>TOTAL</b>	<b>(192,817)</b>	<b>(137,680)</b>	<b>55,137</b>	<b>(130,290)</b>	<b>(18,970)</b>	<b>111,320</b>	
<b>Leisure, Recreation &amp; Tourism</b>								
Service Manager: Katy Menday								
COUNTRYSIDE (GCT)	Expenditure	553,457	468,685	(84,772)	681,530	650,000	(31,530)	Expenditure lower than forecast due to redeployments. New grant funded staff at Ham Hill now in post and therefore progress against site works being made which increase expenditure. Additional expenditure has been incurred on the required Covid secure works at various sites. Significant extra grant income secured in respect of the Heritage Fund project and a further amount received from the Cultural Recovery Fund which is funding additional temporary posts and project works. Ninesprings Café income higher than anticipated in the quarter but current restrictions will impact on this going forward. It is expected that a carry forward request will be required in respect of grant income if Covid restrictions impact on the ability to deliver the works before year end
	Income	(236,925)	(395,406)	(158,481)	(305,610)	(400,000)	(94,390)	
Portfolio Holder: <b>Clr Mike Best</b>	TOTAL	316,532	73,279	(243,253)	375,920	250,000	(125,920)	
YEOVIL RECREATION CENTRE (GSP)	Expenditure	214,990	195,988	(19,002)	313,710	315,000	1,290	Expenditure less than anticipated due to the site being closed at various points in the year. Staff redeployed to Covid response work at the Hub so salary expenditure also less than budget. Additional maintenance costs being incurred. Income is expected to be less than the budget due to restrictions in place. This is expected to continue until year end. Service expenditure will be kept to a minimum to reduce the impact on budgets whilst keeping the site maintained and safe.
	Income	(106,582)	(84,935)	21,647	(127,090)	(90,000)	37,090	
Portfolio Holder: <b>Clr Mike Best</b>	TOTAL	108,408	111,053	2,645	186,620	225,000	38,380	
TOURISM & HERITAGE (GTR)	Expenditure	196,250	133,039	(63,211)	266,510	220,000	(46,510)	Expenditure incurred is less than expected again due to the enforced closure of sites. Income generation by Heritage service severely impacted by restrictions. The closure of TIC's has also meant no income has been received for a large part of the financial year. As with all Leisure, Recreation and Tourism services, spend is being monitored and kept to a minimum whilst ensuring sites are safe and maintained.
	Income	(65,652)	(25,789)	39,863	(96,670)	(30,000)	66,670	
Portfolio Holder: <b>Clr Mike Best</b>	TOTAL	130,598	107,250	(23,348)	169,840	190,000	20,160	
<b>TOTAL LEISURE, RECREATION &amp; TOURISM</b>	<b>Expenditure</b>	<b>964,697</b>	<b>797,712</b>	<b>(166,985)</b>	<b>1,261,750</b>	<b>1,185,000</b>	<b>(76,750)</b>	
	<b>Income</b>	<b>(409,159)</b>	<b>(506,130)</b>	<b>(96,971)</b>	<b>(529,370)</b>	<b>(520,000)</b>	<b>9,370</b>	
	<b>TOTAL</b>	<b>555,538</b>	<b>291,582</b>	<b>(263,956)</b>	<b>732,380</b>	<b>665,000</b>	<b>(67,380)</b>	
<b>Property, Land &amp; Development</b>								
Service Manager: Robert Orrett								
BIRCHFIELD (CIBF)	Expenditure	43,135	43,816	681	64,290	64,290	0	Expect to be on budget overall
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Clr Tony Lock</b>	TOTAL	43,135	43,816	681	64,290	64,290	0	
PROP LAND & DEV- CASE OFFICER (CICO)	Expenditure	213,608	159,904	(53,704)	284,810	224,810	(60,000)	Savings linked to vacancies. Return to Establishment cost next year. One-off funding from grant aided work
	Income	0	(2,144)	(2,144)	0	(2,150)	(2,150)	
Portfolio Holder: <b>Clr Tony Lock</b>	TOTAL	213,608	157,760	(55,848)	284,810	222,660	(62,150)	

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		£	£	£	£	£	£	
LAND DRAINAGE (CILD)	Expenditure	54,000	30,971	(23,029)	72,000	43,500	(28,500)	Expect £25k savings on repair spend and £2k overspend on internal grounds charges
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Tony Lock</b>	TOTAL	54,000	30,971	(23,029)	72,000	43,500	(28,500)	
OPERATIONAL PROPERTIES (CIOP)	Expenditure	911,631	807,284	(104,347)	1,131,610	992,870	(138,740)	Canteen saving £34k after redundancy costs; Pub Con savings £15 on R&M and others offset by higher cleaning costs; £10k overspend on CCTV contractors; £100k on Public Offices across range of costs due to low use, cartaker vacancy with offset from NNDR overspend. Canteen income loss £78k after Govt grants;
	Income	(415,747)	(305,396)	110,351	(564,550)	(486,060)	78,490	
Portfolio Holder: <b>Cllr Tony Lock</b>	TOTAL	495,884	501,888	6,004	567,060	506,810	(60,250)	
COMMERCIAL PROPERTIES (CIPR)	Expenditure	85,272	88,261	2,989	108,010	118,010	10,000	£4k overspend on Housing to Rent due to higher R&M and extra utilities costs; £12k NNDR overspend on Commercial Properties, £8k R&M saving and minor variations £4k additional rent for Housing to Rent; £15k rent shortfall linked to COVID-19
	Income	(189,539)	(204,509)	(14,970)	(235,000)	(224,000)	11,000	
Portfolio Holder: <b>Cllr John Clark</b>	TOTAL	(104,267)	(116,248)	(11,981)	(126,990)	(105,990)	21,000	
PROP, LAND & DEV - SPECIALISTS (CISP)	Expenditure	106,493	77,148	(29,345)	141,990	112,650	(29,340)	Saving due to one vacancy carried but allowed for pntial interim before year end. Return to establishment level next year
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Tony Lock</b>	TOTAL	106,493	77,148	(29,345)	141,990	112,650	(29,340)	
COMMERCIAL INVESTMENTS (KCM)	Expenditure	2,552,032	2,493,368	(58,664)	3,378,140	3,378,140	0	<i>Small variances across nominals covered by underspend on Project Expenditure.</i>  <i>Current variance due to profiling of budget v actual timing of rent received. Estimated shortfall of income in line with monthly returns to MHCLG.</i>
	Income	(4,053,135)	(4,259,331)	(206,196)	(5,317,140)	(5,317,140)	0	
Portfolio Holder: <b>Cllr John Clark</b>	TOTAL	(1,501,103)	(1,765,963)	(264,860)	(1,939,000)	(1,939,000)	0	
CAR PARKING (KCP)	Expenditure	612,942	452,139	(160,803)	771,360	721,360	(50,000)	£23k overspend on NNDR; £15k saving on R&M;£6k saving on consultant fees and minor overspends on several areas. £44k saving on salaries and wages due to vacancies £1m net loss of revenue linked to COVID-19 reflecting £222k Government grant thus far.
	Income	(1,471,134)	(930,120)	541,014	(1,955,670)	(955,670)	1,000,000	
Portfolio Holder: <b>Cllr Tony Lock</b>	TOTAL	(858,192)	(477,981)	380,211	(1,184,310)	(234,310)	950,000	
ENGINEERING SERVICES (KEN)	Expenditure	12,878	1,622	(11,256)	17,170	11,170	(6,000)	Savings on detail expenditure Reduction in rents and wayleave income
	Income	(4,545)	(7,598)	(3,053)	(11,910)	(7,910)	4,000	
Portfolio Holder: <b>Cllr Tony Lock</b>	TOTAL	8,333	(5,976)	(14,309)	5,260	3,260	(2,000)	
<b>TOTAL PROPERTY, LAND &amp; DEVELOPMENT</b>	<b>Expenditure</b>	<b>4,591,991</b>	<b>4,154,513</b>	<b>(437,478)</b>	<b>5,969,380</b>	<b>5,666,800</b>	<b>(302,580)</b>	
	<b>Income</b>	<b>(6,134,100)</b>	<b>(5,709,098)</b>	<b>425,002</b>	<b>(8,084,270)</b>	<b>(6,992,930)</b>	<b>1,091,340</b>	
	<b>TOTAL</b>	<b>(1,542,109)</b>	<b>(1,554,585)</b>	<b>(12,476)</b>	<b>(2,114,890)</b>	<b>(1,326,130)</b>	<b>788,760</b>	
<b>TOTAL COMMERCIAL SERVICES &amp; INCOME GENERATION</b>	<b>Expenditure</b>	<b>16,072,929</b>	<b>13,654,372</b>	<b>(2,418,557)</b>	<b>21,292,410</b>	<b>19,534,230</b>	<b>(1,758,180)</b>	
	<b>Income</b>	<b>(11,764,890)</b>	<b>(10,389,525)</b>	<b>1,375,365</b>	<b>(15,570,090)</b>	<b>(12,151,430)</b>	<b>3,418,660</b>	
	<b>TOTAL</b>	<b>4,308,039</b>	<b>3,264,847</b>	<b>(1,043,192)</b>	<b>5,722,320</b>	<b>7,382,800</b>	<b>1,660,480</b>	

#### SERVICE DELIVERY

Director: Netta Meadows

#### Customer Connect Team

Service Manager: Marie Collins

CUSTOMER CONNECT TEAM (PCR)	Expenditure	525,385	440,001	(85,384)	704,270	629,270	(75,000)	Currently recruiting for 4 positions. Held recruitment earlier in year pending the new 8x8 phone system. Additional service recharge income
	Income	(19,390)	(30,860)	(11,470)	(19,390)	(30,860)	(11,470)	
Portfolio Holder: <b>Cllr Tony Lock</b>	TOTAL	505,995	409,141	(96,854)	684,880	598,410	(86,470)	
<b>TOTAL CUSTOMER FOCUSED TEAM</b>	<b>Expenditure</b>	<b>525,385</b>	<b>440,001</b>	<b>(85,384)</b>	<b>704,270</b>	<b>629,270</b>	<b>(75,000)</b>	
	<b>Income</b>	<b>(19,390)</b>	<b>(30,860)</b>	<b>(11,470)</b>	<b>(19,390)</b>	<b>(30,860)</b>	<b>(11,470)</b>	
	<b>TOTAL</b>	<b>505,995</b>	<b>409,141</b>	<b>(96,854)</b>	<b>684,880</b>	<b>598,410</b>	<b>(86,470)</b>	
<b>Case Team</b>								
Service Manager: Sam Wenden de Lira								
CASE TEAM (DCT)	Expenditure	1,519,235	1,452,546	(66,689)	2,013,350	1,973,350	(40,000)	There is a vacant recovery post to be filled. Other reasons which contribute to the variance in expenditure, is several interim posts which have not been backfilled, or staff vacating a role which in then filled at a lower spine point. I would still expect there to be an underspend of around 40k in expenditure. In line with expectations
	Income	(255,070)	(254,967)	103	(255,070)	(255,070)	0	
	TOTAL	1,264,165	1,197,579	(66,586)	1,758,280	1,718,280	(40,000)	
<b>TOTAL CASE TEAM</b>	<b>Expenditure</b>	<b>1,519,235</b>	<b>1,452,546</b>	<b>(66,689)</b>	<b>2,013,350</b>	<b>1,973,350</b>	<b>(40,000)</b>	

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		£	£	£	£	£	£	
	Income	(255,070)	(254,967)	103	(255,070)	(255,070)	0	
	TOTAL	1,264,165	1,197,579	(66,586)	1,758,280	1,718,280	(40,000)	
<b>Service Delivery Functions</b>								
Service Manager: Helen Morris								
ENFORCEMENT & COMPLIANCE (DEC)	Expenditure	37,283	37,664	381	49,710	49,710	0	Predicted spend is on target.
	Income	0	0	0	0	0	0	
	TOTAL	37,283	37,664	381	49,710	49,710	0	
	Portfolio Holder: <b>Cllr Tony Lock</b>							
REVENUES & BENEFITS (FBN)	Expenditure	1,647,207	1,597,074	(50,133)	1,758,980	1,729,980	(29,000)	Underspend due to reduced electronic bank charges and salary costs
	Income	(1,596,505)	(1,431,667)	164,838	(1,881,160)	(1,171,160)	710,000	No court cost income due to suspension of Magistrate hearings and the need to increase the bad debt provision for outstanding costs from previous years
	TOTAL	50,702	165,407	114,705	(122,180)	558,820	681,000	
	Portfolio Holder: <b>Cllr Peter Seib</b>							
HOUSING BENEFIT SUBSIDY (FHB)	Expenditure	20,511,113	20,373,268	(137,845)	27,348,150	27,348,150	0	
	Income	(21,030,250)	(21,083,232)	(52,982)	(27,919,110)	(27,919,110)	0	
	TOTAL	(519,137)	(709,964)	(190,827)	(570,960)	(570,960)	0	
	Portfolio Holder: <b>Cllr Peter Seib</b>							
HOUSING STANDARDS (HCP)	Expenditure	74,255	68,668	(5,587)	98,990	98,990	0	There is an underspend on housing standards budget - largely combination of less travel and activity due to covid restrictions
	Income	(61,587)	(55,552)	6,035	(78,450)	(78,450)	0	Income on Home Aid budget significantly down due to covid restrictions and inability to progress DFGs for large periods of the year.
	TOTAL	12,668	13,116	448	20,540	20,540	0	Overall budget likely to balance and underspend off-setting lack of income.
	Portfolio Holder: <b>Cllr Val Keitch</b>							
ENV HEALTH & COMM PROTECTION (HEH)	Expenditure	284,430	250,482	(33,948)	379,240	354,240	(25,000)	Mostly underspend on salaries due to lng term vacancies
	Income	(34,858)	(58,555)	(23,697)	(37,980)	(37,980)	0	This is mainly £25k from SCC to support test and trace work. Likely to be largely spent by year end.
	TOTAL	249,572	191,927	(57,645)	341,260	316,260	(25,000)	
	Portfolio Holder: <b>Cllr Mike Best</b>							
HOUSING (HHL)	Expenditure	2,104,007	2,016,593	(87,414)	2,577,350	2,577,350	0	Additional spend due to COVID 19 related work, to be funded from COVID grants, expect to be on target for year end.
	Income	(1,513,370)	(1,404,409)	108,961	(1,563,500)	(1,563,500)	0	
	TOTAL	590,637	612,184	21,547	1,013,850	1,013,850	0	
	Portfolio Holder: <b>Cllr Val Keitch</b>							
LICENSING (HLC)	Expenditure	86,190	80,828	(5,362)	113,300	113,300	0	
	Income	(295,946)	(210,327)	85,619	(350,430)	(350,430)	0	Income is down due to reduced number of event licences being issued due to COVID 19, anticipated shortfall of income mitigated by income compensation claim to MHCLG.
	TOTAL	(209,756)	(129,499)	80,257	(237,130)	(237,130)	0	
	Portfolio Holder: <b>Cllr Tony Lock</b>							
CARELINE (HWL)	Expenditure	168,190	129,078	(39,112)	211,090	211,090	0	Current variance due to delayed invoice, no concerns for this quarter.
	Income	(402,658)	(404,591)	(1,933)	(423,850)	(423,850)	0	
	TOTAL	(234,468)	(275,513)	(41,045)	(212,760)	(212,760)	0	
	Portfolio Holder: <b>Cllr Mike Best</b>							
ENFORCEMENT (KET)	Expenditure	40,184	28,408	(11,776)	56,440	46,440	(10,000)	Underspend due to reduced activity as a result of covid restrictions including stray dogs
	Income	(2,250)	0	2,250	(3,000)	(3,000)	0	
	TOTAL	37,934	28,408	(9,526)	53,440	43,440	(10,000)	
	Portfolio Holder: <b>Cllr Sarah Dyke</b>							
LAND CHARGES (LLC)	Expenditure	17,228	15,752	(1,476)	22,970	22,970	0	During the first few months of the financial year, in the first covid lockdown, there was a great reduction in land charges requests. We have then seen a large increase in requests largely due to the reduced stamp duty rates. This is due to end on 31st March 2021. As we are back in a national lockdown, I would expect to see the increased demand reduce back down as house sales reduce again. If demand does reduce again then I would expect an overspend higher than the current 5k. You will appreciate predicting the current demand is difficult. I would expect this to be no higher than 20k overspend due to income being below budget
	Income	(322,800)	(316,269)	6,531	(430,400)	(410,400)	20,000	
	TOTAL	(305,572)	(300,517)	5,055	(407,430)	(387,430)	20,000	
	Portfolio Holder: <b>Cllr Tony Lock</b>							
RIGHTS OF WAY (LRW)	Expenditure	2,107	4,418	2,311	2,810	4,410	1,600	Slight overspend on advertising - some may still be recovered through passing on costs to customer
	Income	(12,375)	(2,669)	9,706	(16,500)	(2,670)	13,830	Income target unrealistic on this budget is due to be revised for next year
	TOTAL	(10,268)	1,749	12,017	(13,690)	1,740	15,430	
	Portfolio Holder: <b>Cllr Sarah Dyke</b>							
BUILDING CONTROL (RBC)	Expenditure	222,670	317,863	95,193	459,300	634,300	175,000	Continued use of agency staff, ( <b>impending partnership restricting ability to recruit</b> ) due to Covid a large number of historic applications have re surfaced & require resource (Pavment was received a number of years ago)
	Income	(305,397)	(253,895)	51,502	(561,240)	(486,240)	75,000	Income affected by continuing Covid 19 lockdowns with uncertainty around material supply issues on site.
	TOTAL	(82,727)	63,968	146,695	(101,940)	148,060	250,000	
	Portfolio Holder: <b>Cllr Tony Lock</b>							
DEVELOPMENT MANAGMENT (RDC)	Expenditure	564,608	832,095	267,487	752,780	1,002,780	250,000	Agency staff to support planning service
	Income	(1,106,912)	(1,052,512)	54,400	(1,472,150)	(1,400,150)	72,000	Reducton in planning fees received
	TOTAL	(542,304)	(220,417)	321,887	(719,370)	(397,370)	322,000	
	Portfolio Holder: <b>Cllr Tony Lock</b>							
ECONOMIC DEVELOPMENT (RED)	Expenditure	353,597	408,616	55,019	396,280	396,000	(280)	Due to C19 expenditure to be reclaimed. No significant variation expected.
	Income	(61,260)	(141,230)	(79,970)	(61,260)	(61,260)	0	
	TOTAL	292,337	267,386	(24,951)	335,020	334,740	(280)	
	Portfolio Holder: <b>Cllr John Clark</b>							

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/21	
		£	£	£	£	£	£	
STREET NAMING & NUMBERING (SSN)	Expenditure	5,407	2,770	(2,637)	7,210	7,210	0	No concerns on target for end of the year.
	Income	(23,670)	(24,048)	(378)	(31,560)	(31,560)	0	
Portfolio Holder: <b>Cllr John Clark</b>	TOTAL	(18,263)	(21,278)	(3,015)	(24,350)	(24,350)	0	
COMMUNITY SAFETY (TCS)	Expenditure	2,250	9,517	7,267	13,000	13,000	0	
	Income	(10,000)	(10,000)	0	(10,000)	(10,000)	0	
Portfolio Holder: <b>Cllr Mike Best</b>	TOTAL	(7,750)	(483)	7,267	3,000	3,000	0	
<b>TOTAL SERVICE DELIVERY FUNCTIONS</b>	<b>Expenditure</b>	<b>26,120,726</b>	<b>26,173,094</b>	<b>52,368</b>	<b>34,247,600</b>	<b>34,609,920</b>	<b>362,320</b>	
	<b>Income</b>	<b>(26,779,838)</b>	<b>(26,448,956)</b>	<b>330,882</b>	<b>(34,840,590)</b>	<b>(33,949,760)</b>	<b>890,830</b>	
	<b>TOTAL</b>	<b>(659,112)</b>	<b>(275,862)</b>	<b>383,250</b>	<b>(592,990)</b>	<b>660,160</b>	<b>1,253,150</b>	
<b>Localities</b>								
Service Manager: Tim Cook								
AREA EAST (DAE)	Expenditure	27,588	24,267	(3,321)	35,260	35,260	0	Will be spent by year end. Income will not be achieved due to sale of Churchfields. Likely overspend due to income and redundancy costs linked to sale of Churchfields
	Income	(4,202)	(819)	3,383	(5,330)	(820)	4,510	
Chairman: <b>Cllr Henry Hobhouse</b>	TOTAL	23,386	23,448	62	29,930	34,440	4,510	
AREA NORTH (DAN)	Expenditure	17,550	11,626	(5,924)	19,790	19,790	0	Grant budget to be spent by the end of year.
	Income	0	0	0	0	0	0	
Chairman: <b>Cllr Adam Dance</b>	TOTAL	17,550	11,626	(5,924)	19,790	19,790	0	
AREA SOUTH (DAS)	Expenditure	84,883	28,059	(56,824)	107,260	107,260	0	Significant underspend in grants, a carry forward request will be made at year end
	Income	(27,475)	(23,988)	3,487	(29,600)	(29,600)	0	
Chairman: <b>Cllr Peter Gubbins</b>	TOTAL	57,408	4,071	(53,337)	77,660	77,660	0	
AREA WEST (DAW)	Expenditure	28,058	18,000	(10,058)	33,410	33,410	0	Grant budget to be allocated and spent by the end of the year. Building related Income will not be achieved.
	Income	(2,633)	0	2,633	(3,510)	0	3,510	
Chairman: <b>Cllr Jason Baker</b>	TOTAL	25,425	18,000	(7,425)	29,900	33,410	3,510	
LOCALITY TEAM (DLT)	Expenditure	432,088	379,185	(52,903)	575,520	515,520	(60,000)	Underspend due to vacancies
	Income	0	(75,940)	(75,940)	0	0	0	
	TOTAL	432,088	303,245	(128,843)	575,520	515,520	(60,000)	
PEST CONTROL (DCP)	Expenditure	24,210	12,163	(12,047)	32,280	22,280	(10,000)	Underspend mainly in transport related costs due to reduced activity. Business affected by Covid. Income from private work still due.
	Income	(22,725)	(8,982)	13,743	(30,300)	(15,300)	15,000	
Portfolio Holder: <b>Cllr Sarah Dyke</b>	TOTAL	1,485	3,181	1,696	1,980	6,980	5,000	
PLAY, HEALTH & WELLBEING (PHW)	Expenditure	193,682	116,196	(77,486)	226,310	191,350	(34,960)	Underspend in Healthy Lifestyles and Sports Development due to reduced activity as a result of restrictions. Predicted underspend at the end of year.
	Income	(129,035)	(131,021)	(1,986)	(153,970)	(142,440)	11,530	
Portfolio Holder: <b>Cllr Mike Best</b>	TOTAL	64,647	(14,825)	(79,472)	72,340	48,910	(23,430)	
<b>TOTAL LOCALITIES</b>	<b>Expenditure</b>	<b>808,059</b>	<b>589,496</b>	<b>(218,563)</b>	<b>1,029,830</b>	<b>924,870</b>	<b>(104,960)</b>	
	<b>Income</b>	<b>(186,070)</b>	<b>(240,750)</b>	<b>(54,680)</b>	<b>(222,710)</b>	<b>(188,160)</b>	<b>34,550</b>	
	<b>TOTAL</b>	<b>621,989</b>	<b>348,746</b>	<b>(273,243)</b>	<b>807,120</b>	<b>736,710</b>	<b>(70,410)</b>	
<b>Regeneration</b>								
Service Manager: Martin Woods/Natalie Fortt								
REGENERATION (RGE)	Expenditure	60,930	211,426	150,496	81,240	81,240	0	The funds will be drawn down from the three project budgets at the end of year to cover the expenditure against these codes, so the budget will balance at year end.
	Income	(14,730)	0	14,730	(19,640)	(19,640)	0	
Portfolio Holder: <b>Cllr John Clark</b>	TOTAL	46,200	211,426	165,226	61,600	61,600	0	
<b>TOTAL REGENERATION</b>	<b>Expenditure</b>	<b>60,930</b>	<b>211,426</b>	<b>150,496</b>	<b>81,240</b>	<b>81,240</b>	<b>0</b>	
	<b>Income</b>	<b>(14,730)</b>	<b>0</b>	<b>14,730</b>	<b>(19,640)</b>	<b>(19,640)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>46,200</b>	<b>211,426</b>	<b>165,226</b>	<b>61,600</b>	<b>61,600</b>	<b>0</b>	
<b>Service Delivery Specialists</b>								
Service Manager: Helen Morris								
SERV DELIVERY LEAD SPECIALISTS (DLS)	Expenditure	195,445	237,575	42,130	260,160	310,160	50,000	Budget variance due mainly to agency cover in the role of Lead Specialist – Planning.
	Income	0	0	0	0	0	0	
	TOTAL	195,445	237,575	42,130	260,160	310,160	50,000	
<b>TOTAL SERVICE DELIVERY SPECIALISTS</b>	<b>Expenditure</b>	<b>195,445</b>	<b>237,575</b>	<b>42,130</b>	<b>260,160</b>	<b>310,160</b>	<b>50,000</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>195,445</b>	<b>237,575</b>	<b>42,130</b>	<b>260,160</b>	<b>310,160</b>	<b>50,000</b>	
<b>Service Delivery Team Managers</b>								
Service Manager: Netta Meadows								

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/21	
		£	£	£	£	£	£	
SERVICE DELIVERY - MANAGERS (DTM)	Expenditure	192,318	259,316	66,998	255,560	347,560	92,000	Budget variance due to the Planning Improvement Project, increased Project Manager costs, Full time People Manager, and cover arrangements for people re-tasked into these roles.
	Income	0	0	0	0	0	0	
	TOTAL	192,318	259,316	66,998	255,560	347,560	92,000	
<b>TOTAL SERVICE DELIVERY TEAM MANAGERS</b>	<b>Expenditure</b>	<b>192,318</b>	<b>259,316</b>	<b>66,998</b>	<b>255,560</b>	<b>347,560</b>	<b>92,000</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>192,318</b>	<b>259,316</b>	<b>66,998</b>	<b>255,560</b>	<b>347,560</b>	<b>92,000</b>	
<b>TOTAL SERVICE DELIVERY</b>	<b>Expenditure</b>	<b>29,422,098</b>	<b>29,363,454</b>	<b>(58,644)</b>	<b>38,592,010</b>	<b>38,876,370</b>	<b>284,360</b>	
	<b>Income</b>	<b>(27,255,098)</b>	<b>(26,975,533)</b>	<b>279,565</b>	<b>(35,357,400)</b>	<b>(34,443,490)</b>	<b>913,910</b>	
	<b>TOTAL</b>	<b>2,167,000</b>	<b>2,387,921</b>	<b>220,921</b>	<b>3,234,610</b>	<b>4,432,880</b>	<b>1,198,270</b>	
<b>STRATEGY &amp; COMMISSIONING</b>								
Director: Kirsty Larkins								
<b>Strategy &amp; Comm Case</b>								
Service Manager: Peter Paddon								
STRATEGY & COMM CASE OFFICERS (SCC)	Expenditure	266,158	259,909	(6,249)	359,310	359,000	(310)	No significant variance expected at year end.
	Income	0	0	0	0	0	0	
	TOTAL	266,158	259,909	(6,249)	359,310	359,000	(310)	
<b>TOTAL STRATEGY &amp; COMM CASE</b>	<b>Expenditure</b>	<b>266,158</b>	<b>259,909</b>	<b>(6,249)</b>	<b>359,310</b>	<b>359,000</b>	<b>(310)</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>266,158</b>	<b>259,909</b>	<b>(6,249)</b>	<b>359,310</b>	<b>359,000</b>	<b>(310)</b>	
<b>Comms, Marketing &amp; Media</b>								
Service Manager: Richard Birch								
COMMUNICATIONS (CCM)	Expenditure	70,718	65,852	(4,866)	94,290	94,290	0	No significant variance expected at year end.
	Income	0	0	0	0	0	0	
	TOTAL	70,718	65,852	(4,866)	94,290	94,290	0	
Portfolio Holder: <b>Cllr Val Keitch</b>								
<b>TOTAL COMMS, MARKETING &amp; MEDIA</b>	<b>Expenditure</b>	<b>70,718</b>	<b>65,852</b>	<b>(4,866)</b>	<b>94,290</b>	<b>94,290</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>70,718</b>	<b>65,852</b>	<b>(4,866)</b>	<b>94,290</b>	<b>94,290</b>	<b>0</b>	
<b>Performance, People &amp; Change</b>								
Service Manager: Kirsty Larkins								
PERFORMANCE PEOPLE & CHANGE (CPL)	Expenditure	390,862	206,990	(183,872)	507,780	500,000	(7,780)	Current underspend on Learning & Development and Graduate schemes, so possible opportunity to carry over.
	Income	(107,950)	(188,571)	(80,621)	(140,950)	(140,950)	0	
	TOTAL	282,912	18,419	(264,493)	366,830	359,050	(7,780)	
Portfolio Holder: <b>Cllr Val Keitch</b>								
<b>TOTAL PERFORMANCE, PEOPLE &amp; CHANGE</b>	<b>Expenditure</b>	<b>390,862</b>	<b>206,990</b>	<b>(183,872)</b>	<b>507,780</b>	<b>500,000</b>	<b>(7,780)</b>	
	<b>Income</b>	<b>(107,950)</b>	<b>(188,571)</b>	<b>(80,621)</b>	<b>(140,950)</b>	<b>(140,950)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>282,912</b>	<b>18,419</b>	<b>(264,493)</b>	<b>366,830</b>	<b>359,050</b>	<b>(7,780)</b>	
<b>Strategic Planning</b>								
Service Manager: Peter Paddon								
PROCUREMENT, CONTRACT & RISK (CPR)	Expenditure	42,180	51,939	9,759	56,240	71,240	15,000	Additional expenditure on salaries
	Income	0	0	0	0	0	0	
	TOTAL	42,180	51,939	9,759	56,240	71,240	15,000	
Portfolio Holder: <b>Cllr Peter Seib</b>								
PLACE PLANNING (CPS)	Expenditure	396,710	410,327	13,617	518,350	518,000	(350)	No significant variation expected at year end.
	Income	(184,185)	(160,148)	(24,037)	(208,730)	(208,730)	0	
	TOTAL	212,525	250,179	37,654	309,620	309,270	(350)	
Portfolio Holder: <b>Cllr Val Keitch</b>								
CONTRACTED SPORTS FACILITIES (GSF)	Expenditure	361,305	539,687	178,382	481,490	481,000	(490)	Supporting leisure contractor through Covid but no significant variation expected at year end as hoping to be compensated by grant income.
	Income	(180,382)	(67,525)	112,857	(240,510)	(240,510)	0	
	TOTAL	180,923	472,162	291,239	240,980	240,490	(490)	
Portfolio Holder: <b>Cllr Mike Best</b>								
CIVIL CONTINGENCIES AND H&S (HCC)	Expenditure	47,455	39,202	(8,253)	63,200	63,000	(200)	No significant variation expected at year end.
	Income	(4,860)	(744)	4,116	(6,110)	(6,110)	0	
	TOTAL	42,595	38,458	(4,137)	57,090	56,890	(200)	
Portfolio Holder: <b>Cllr Val Keitch</b>								
PLANNING POLICY (RPP)	Expenditure	0	0	0	0	0	0	No variance
	Income	0	0	0	0	0	0	
	TOTAL	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Val Keitch</b>								
VOLUNTARY, COMM & SOCIAL ENT ( SVCSE)	Expenditure	272,243	258,886	(13,357)	284,260	284,000	(260)	No significant variance expected at year end.
	Income	0	0	0	0	0	0	

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/21	
		£	£	£	£	£	£	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	272,243	258,886	(13,357)	284,260	284,000	(260)	
DEMOCRATIC SERVICES (RLD)	Expenditure	519,887	476,190	(43,697)	684,740	640,000	(44,740)	Underspend due to Covid 19 on Member training and expense activity.
	Income	(1,050)	0	1,050	(1,400)	(1,400)	0	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	518,837	476,190	(42,647)	683,340	638,600	(44,740)	
ELECTIONS (RLE)	Expenditure	128,257	122,934	(5,323)	205,380	205,000	(380)	No significant variation expected at year end.
	Income	(17,515)	87,833	105,348	(19,520)	(19,520)	0	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	110,742	210,767	100,025	185,860	185,480	(380)	
<b>TOTAL STRATEGIC PLANNING</b>	<b>Expenditure</b>	<b>1,768,037</b>	<b>1,899,165</b>	<b>131,128</b>	<b>2,293,660</b>	<b>2,262,240</b>	<b>(31,420)</b>	
	<b>Income</b>	<b>(387,992)</b>	<b>(140,584)</b>	<b>247,408</b>	<b>(476,270)</b>	<b>(476,270)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>1,380,045</b>	<b>1,758,581</b>	<b>378,536</b>	<b>1,817,390</b>	<b>1,785,970</b>	<b>(31,420)</b>	
<b>Strategy &amp; Comm Specialists</b>								
Service Manager: Kirsty Larkins								
STRGY & COMM LEAD SPECIALISTS (SCLS)	Expenditure	161,942	120,250	(41,692)	215,490	175,490	(40,000)	There is an underspend in salary costs due to secondments and in year vacancies. A carry forward request will be made to support staffing requirements going forward.
	Income	0	0	0	0	0	0	
	TOTAL	161,942	120,250	(41,692)	215,490	175,490	(40,000)	
<b>TOTAL STRATEGY &amp; COMM SPECIALISTS</b>	<b>Expenditure</b>	<b>161,942</b>	<b>120,250</b>	<b>(41,692)</b>	<b>215,490</b>	<b>175,490</b>	<b>(40,000)</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>161,942</b>	<b>120,250</b>	<b>(41,692)</b>	<b>215,490</b>	<b>175,490</b>	<b>(40,000)</b>	
<b>TOTAL STRATEGY &amp; COMMISSIONING</b>	<b>Expenditure</b>	<b>2,657,717</b>	<b>2,552,166</b>	<b>(105,551)</b>	<b>3,470,530</b>	<b>3,391,020</b>	<b>(79,510)</b>	
	<b>Income</b>	<b>(495,942)</b>	<b>(329,155)</b>	<b>166,787</b>	<b>(617,220)</b>	<b>(617,220)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>2,161,775</b>	<b>2,223,011</b>	<b>61,236</b>	<b>2,853,310</b>	<b>2,773,800</b>	<b>(79,510)</b>	
<b>SUPPORT SERVICES</b>								
Director: Nicola Hix								
<b>Support Services Case</b>								
Service Manager: Sara Kelly / Amanda Kotvics								
SUPPORT SERVICES CASE OFFICERS (RCO)	Expenditure	717,396	686,786	(30,610)	955,206	940,206	(15,000)	Mid year vacancies and a temp reduction in hours for wellbeing reasons lead to a predicted underspend for year end
	Income	(32,430)	(32,430)	0	(32,430)	(32,430)	0	
Portfolio Holder: <b>Cllr Peter Seib / Cllr Tony Lock</b>	TOTAL	684,966	654,356	(30,610)	922,776	907,776	(15,000)	
SUPPORT SERVICES CASE WORK (RXC)	Expenditure	132,665	58,394	(74,271)	173,500	110,500	(63,000)	£50k to be taken from underspends in postage, printing and stationary towards non pay transformation savings Unachievable income target due to new ways of working. Budget to be correct for 21/22
	Income	(41,603)	(10,619)	30,984	(55,470)	(12,000)	43,470	
Portfolio Holder: <b>Cllr Peter Seib / Cllr Tony Lock</b>	TOTAL	91,062	47,775	(43,287)	118,030	98,500	(19,530)	
<b>TOTAL SUPPORT SERVICES CASE</b>	<b>Expenditure</b>	<b>850,061</b>	<b>745,180</b>	<b>(104,881)</b>	<b>1,128,706</b>	<b>1,050,706</b>	<b>(78,000)</b>	
	<b>Income</b>	<b>(74,033)</b>	<b>(43,049)</b>	<b>30,984</b>	<b>(87,900)</b>	<b>(44,430)</b>	<b>43,470</b>	
	<b>TOTAL</b>	<b>776,028</b>	<b>702,131</b>	<b>(73,897)</b>	<b>1,040,806</b>	<b>1,006,276</b>	<b>(34,530)</b>	
<b>Support Services Functions</b>								
Service Manager: Nicola Hix								
FINANCE CORPORATE COSTS (RFC)	Expenditure	2,266,305	1,917,079	(349,226)	2,778,170	3,949,560	1,171,390	Underspend anticipated on insurance budgets offset by interest payable on external borrowing. Budgets to be amended in 2021/22. Current variance due to COVID Grant funding being included here which is pending distribution out to various cost centres as spend and income losses arise. Additional income anticipated in respect of non treasury investments
	Income	(1,855,832)	(3,885,959)	(2,030,127)	(3,302,210)	(5,001,390)	(1,699,180)	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	410,473	(1,968,880)	(2,379,353)	(524,040)	(1,051,830)	(527,790)	
SUPPORT SERVICE FUNCTIONS (RSF)	Expenditure	998,956	1,438,776	439,820	1,200,300	1,350,300	150,000	The variance to date is partially due to payments in advance in respect of IT expenditure. There has been an increase in OH and counselling, which is representative of wellbeing issues across the Council. There is a shortfall in income from legal fees and costs recovered.
	Income	(88,580)	(31,711)	56,869	(121,850)	(121,850)	0	
Portfolio Holder: <b>Cllr Peter Seib / Cllr Tony Lock</b>	TOTAL	910,376	1,407,065	496,689	1,078,450	1,228,450	150,000	
<b>TOTAL SUPPORT SERVICES FUNCTIONS</b>	<b>Expenditure</b>	<b>3,265,261</b>	<b>3,355,855</b>	<b>90,594</b>	<b>3,978,470</b>	<b>5,299,860</b>	<b>1,321,390</b>	
	<b>Income</b>	<b>(1,944,412)</b>	<b>(3,917,670)</b>	<b>(1,973,258)</b>	<b>(3,424,060)</b>	<b>(5,123,240)</b>	<b>(1,699,180)</b>	
	<b>TOTAL</b>	<b>1,320,849</b>	<b>(561,815)</b>	<b>(1,882,664)</b>	<b>554,410</b>	<b>176,620</b>	<b>(377,790)</b>	
<b>Support Services Specialists</b>								
Service Manager: Nicola Hix								

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/21	
		£	£	£	£	£	£	
SUPPORT SERV LEAD SPECIALISTS (RLS)	Expenditure	363,920	346,227	(17,693)	484,070	484,070	0	No variance anticipated at year end.
	Income	0	0	0	0	0	0	
Portfolio Holder: <i>Cllr Peter Seib / Cllr Tony Lock</i>	TOTAL	363,920	346,227	(17,693)	484,070	484,070	0	
	Service Manager: Nicola Hix							
SUPPORT SERVICES SPECIALISTS (RSS)	Expenditure	963,547	953,107	(10,440)	1,284,434	1,284,434	0	No variance anticipated at year end.
	Income	0	0	0	0	0	0	
Portfolio Holder: <i>Cllr Peter Seib / Cllr Tony Lock</i>	TOTAL	963,547	953,107	(10,440)	1,284,434	1,284,434	0	
<b>TOTAL SUPPORTSERVICES SPECIALISTS</b>	<b>Expenditure</b>	<b>1,327,467</b>	<b>1,299,334</b>	<b>(28,133)</b>	<b>1,768,504</b>	<b>1,768,504</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>1,327,467</b>	<b>1,299,334</b>	<b>(28,133)</b>	<b>1,768,504</b>	<b>1,768,504</b>	<b>0</b>	
<b>TOTAL SUPPORT SERVICES</b>	<b>Expenditure</b>	<b>5,442,789</b>	<b>5,400,369</b>	<b>(42,420)</b>	<b>6,875,680</b>	<b>8,119,070</b>	<b>1,243,390</b>	
	<b>Income</b>	<b>(2,018,445)</b>	<b>(3,960,719)</b>	<b>(1,942,274)</b>	<b>(3,511,960)</b>	<b>(5,167,670)</b>	<b>(1,655,710)</b>	
	<b>TOTAL</b>	<b>3,424,344</b>	<b>1,439,650</b>	<b>(1,984,694)</b>	<b>3,363,720</b>	<b>2,951,400</b>	<b>(412,320)</b>	
<b>TOTAL SSDC</b>	<b>Expenditure</b>	<b>54,125,148</b>	<b>51,716,232</b>	<b>(2,408,916)</b>	<b>70,855,910</b>	<b>70,725,970</b>	<b>(129,940)</b>	
	<b>Income</b>	<b>(41,775,420)</b>	<b>(41,882,843)</b>	<b>(107,423)</b>	<b>(55,302,090)</b>	<b>(52,625,230)</b>	<b>2,676,860</b>	
	<b>TOTAL</b>	<b>12,349,728</b>	<b>9,833,389</b>	<b>(2,516,339)</b>	<b>15,553,820</b>	<b>18,100,740</b>	<b>2,546,920</b>	